

DATE:	March 28, 2023
то:	Mayor and City Council
FROM:	Acting Director of Development Services
SUBJECT:	General Plan Annual Progress Report: Accept the Hayward 2040 General Plan Annual Progress Report for Calendar Year 2022

#### RECOMMENDATION

That the Council accepts the City of Hayward 2040 General Plan Progress Report for the 2022 Calendar Year and provides feedback and direction as desired.

#### **SUMMARY**

In 2014, the Council adopted a new General Plan for the City of Hayward. Government Code Section 65400 et seq. requires the City to annually review the General Plan and report progress on the programs contained therein. This annual report has been prepared for review and acceptance by the Council and will be forwarded to the State Office of Planning and Research and the State Housing and Community Development office to ensure compliance with State guidelines.

The *Hayward 2040 General Plan* is a long-range comprehensive plan that controls and regulates land uses and development in the City through 2040. The individual elements of this General Plan (Land Use, Mobility, Economic Development, Community Safety, Natural Resources, Hazards, Education, Community Health, Facilities/Services and Housing) contain policies and programs that guide future development in the City.

This General Plan Annual Progress Report was prepared by the Development Services Department-Planning Division, with input from various City Departments including Public Works and Utilities, Fire, Police, Library Services, Maintenance Services, and the City Manager's Office. This report is intended to provide information on the measurable outcomes and actions associated with the implementation of all General Plan elements.

On February 23, 2023, this progress report was presented as an informational item to the Planning Commission<sup>1</sup>. The Commissioners received the annual report and provided some comments to staff. A summary of the comments is included in the Discussion section of this report.

<sup>&</sup>lt;sup>1</sup> https://hayward.legistar.com/LegislationDetail.aspx?ID=6029287&GUID=B4CC0FA5-6152-4CCE-B26A-9D6CAED5A945&Options=&Search=

## BACKGROUND

On July 1, 2014, following a 22-month community planning process, the Council adopted a new General Plan for the City. Included as Part 4 of the new *Hayward 2040 General Plan* was a series of implementation programs designed to activate the various goals and policies set forth in the document. For each implementation program, a timeframe was established for completion as well as a responsible lead department for carrying out the program. While some programs have identified timeframes, there are others that are indicated to be ongoing programs and others that occur annually. One such program is the General Plan Annual Report, which is the report back to the State and Council on implementation progress.

To date, the City has made progress on 72 percent of the General Plan's 143 implementation programs. Of those identified for initiation between 2014 and 2019, 82 percent of programs are either complete or in progress. The remaining 18 percent have not been started for various reasons, including funding availability, resources, and/or shifting priorities as detailed in the Hayward Strategic Roadmap and Let's House Hayward Strategic Plan. Some of the General Plan programs overlap with these more recent strategic planning efforts, and some are new and respond to current needs and priorities that were unknown when the General Plan was developed and adopted in 2014. However, 42 percent of the programs slated for initiation in the 2020-2040 timeframe, are already complete or in progress, which is at or ahead of schedule.

<u>Initial Public Outreach</u>. The development of the *Hayward 2040 General Plan*, including the various implementation programs, contained a significant community outreach component. The Hayward e-plan, or web-based General Plan, is linked from the City's website<sup>2</sup> and is periodically updated to include implementation program status. In addition, many of the individual implementation programs require community outreach and engagement prior to completion.

<u>Housing Element</u>. Pursuant to State Law, all local jurisdictions in California must update the Housing Element, a required chapter of the City's General Plan every five to eight years. The City of Hayward is on an eight-year cycle. On February 7, 2023, the City Council adopted Resolution No. 23-033 adopting a General Plan Amendment for Hayward's 6th Cycle Housing Element that will run from 2023-2031. A detailed overview of the City's progress towards completing the 2014-2023 Housing Element goals and actions is provided as Attachment III to this staff report and was included as Appendix E, Review of Past Accomplishments, to the 2023-2031 Housing Element.

## DISCUSSION

The <u>Hayward 2040 General Plan</u> contains a total of 143 implementation programs covering ten elements including Land Use, Mobility, Community Safety, Economic Development, Education and Life-Long Learning, Hazards, Natural Resources, Housing, Health and Quality of Life, and Public Facilities and Services. As shown in Table 1, of the 143 implementation programs, 107 were identified for initiation and/or completion in the 2014-2019 timeframe.

<sup>&</sup>lt;sup>2</sup> Hayward 2040 General Plan. <u>https://www.hayward2040generalplan.com/</u>

The remaining thirty-six programs were slated for initiation and/or completion within the 2020-2040 timeframe.

Timeframe		Complete		In Progress		Not Started	
	#	%	#	%	#	%	
2014 - 2019	22	46%	12	25%	14	29%	48
Ongoing/annual, initiated in 2014 - 2019	8	13%	46	80%	5	8%	59
Subtotal 2014 – 2019	30	28%	58	54%	19	18%	107
2020 – 2040	3	10%	8	26%	20	64%	31
Ongoing/annual, initiated in 2020 - 2040	2	40%	2	40%	1	20%	5
Subtotal 2020 – 2040	5	14%	10	28%	21	58%	36
Total	35	24%	68	48%	40	28%	143

 Table 1: Status of General Plan Implementation Programs, March 2023

As shown in Figure 1 below, there were 107 programs slated for completion or initiation within the 2014-2019 timeframe, of which 28 percent are complete and 54 percent are in progress. Of the programs identified for this timeframe, 18 percent have not been started for various reasons, including funding availability, resources, and/or shifting priorities. Of the 36 programs slated for initiation in the 2020-2040 timeframe, 14 percent are already complete, and 28 percent are in progress, at or ahead of schedule. A complete list of all the General Plan programs, including the current status of each program, is included as Attachment II.

### Figure 1: Status of General Plan Implementation Programs



*<u>Completed Programs</u>*. Thirty implementation programs identified for the 2014-2019 timeframe have been fully completed:

- LU-4, Downtown City Center Specific Plan
- LU-10, Sign Ordinance Update
- LU-11, Industrial Technology and Innovation Corridor Plan
- LU-15, State Historic Building Code
- LU-16 Mills Act Program
- M-1, Multimodal Level of Service (LOS) and Design Standards
- M-2, Multimodal LOS Guidelines
- M-11, Pedestrian Master Plan

- M-12, Shuttle Service Study
- M-15, Pedestrian Design Standard for Transit Stop
- M-21, Downtown Parking Management Plan
- M-23 Transportation Impact Fees.
- ED-2 Branding and Marketing Program
- ED-3 Energy and Sustainability Businesses Program
- ED-4 Business Resource Center and Website
- ED-8 Business Incubator Study
- ED-9 Business Attraction, Expansion, and Retention Program
- ED-13 Permit Processing Software
- ED-14 Ombudsperson Service
- CS-3, Crime Prevention Through Environmental Design Checklist
- NR-4, Water Conservation Standards
- HAZ-1 Seismic and Geologic Safety Standards
- EDL-1 Education and Lifelong Learning Resource Center
- EDL-2 Education Partnership
- EDL-4 Education Awards Program
- EDL-7, Library Facility Revenue Measure
- HQL-8, Park Dedication Requirements and In-Lieu Fees
- HQL-9 Park Dedication Incentives Program
- PFS-5, Construction and Demolition Debris Recycling Program
- PFS-6, Rainwater Harvesting and Greywater Systems

In addition to programs listed above, five implementation programs identified for the 2020-2040 timeframe have also been fully completed:

- M-6, Complete Streets Assessment
- M-10, Traffic Calming Measures
- ED-5 International Business Program
- ED-6 Industrial Technology and Innovation Corridor Marketing Strategy
- NR-3 Recycled Water Program

*Programs In-Progress.* Fifty-eight programs identified for the 2014-2019 timeframe are currently in progress. Some key programs currently underway include: the continuation of the Homeless Services Partnership program, a coordinated effort between the City and various non-profits and faith-based organizations to provide services and ensure homeless and hunger needs are met in Hayward; working with a consultant to develop a Micromobility Plan to provide recommendations for bike-share and scooter-share services; and expanding cradle-to-career support services through a collaboration between the Library's Family Education Program, Hayward Unified School District, California State University East Bay (CSUEB), and other private and nonprofit partners. Other programs currently in process include: continuing to partner with affordable housing developers to facilitate new construction, acquisition, rehabilitation, and preservation of affordable rental and homeownership developments; developing a density bonus brochure following the recently updated Density Bonus Ordinance to comply with State legislation; the ongoing implementation of the Town-Gown Economic

Partnership, which includes partnering with CSUEB and Chabot College to identify student needs and create 12 videos that feature businesses in the community; the development of the COVID-19 Economic Recovery Strategy for the next three years; and updates to the Climate Action Plan, Safety Element and adoption of a new Environmental Justice element in early 2023, consistent with recent State legislation.

<u>Programs Not Yet Started.</u> As previously mentioned, several programs that were originally identified for implementation between 2014-2019 have yet to be started either due to limited staff and fiscal resources or other competing priorities. These programs include comprehensive updates to the Zoning Ordinance, Subdivision Ordinance, Design Guidelines, and Off-Street Parking Regulations. However, in 2022, the City updated the Density Bonus Ordinance to comply with recent State legislation and is working on the adoption of Residential Objective Standards, which will include updates to the City's Zoning Ordinance and the Off-Street Parking Regulations in response to recently adopted State legislation. Staff anticipates this project will be completed by the end of 2023.

Additionally, some programs that were anticipated to begin in 2020 were delayed and are still feeling the impacts of the COVID-19 pandemic. Staff anticipates that several of these programs should begin soon, pending sufficient staff and funding resources. These programs include: updates to the Subdivision Ordinance; development of an Urban Forest Management Plan; updates to the Grading Ordinance; the Seismic Retrofit Feasibility Study for City Facilities; and the development and adoption of a Habitat Conservation Plan.

<u>Programs In-Progress, 2023</u>. In addition to the programs currently being implemented from previous cycles, the list of programs in Table 2 are in progress for the remainder of 2023.

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Program	Status
General Plan	
GPA-2 General Plan	The City recently updated the General Plan to reflect new Vehicle Miles Traveled (VMT)
Update	CEQA thresholds and reflect new Greenhouse Gas (GHG) emission reduction targets as
	well as the City's Housing Element. In addition, the City is working on updates to the
	Climate Action Plan and adoption of a new Environmental Justice element in early 2023,
	consistent with recent State legislation.
GPA-3 Master Plans,	City staff has reviewed the list of master plans, strategies, and programs and those
Strategies, and	identified to be reviewed and updated were factored into Department Budgets. A list of
Programs Updates.	adopted master plans, strategies and programs can be found on the City's website.
Land Use and Communit	y Character
LU-6 Complete	The City has not begun this program in this format due to limited staff and fiscal
Neighborhood Strategy	resources, along with other City priorities. In 2021, the City Manager's Office conducted
	twelve "City Hall to You" meetings through Hayward to conduct community outreach.
	Any feedback from community members on desired changes was shared with the
	appropriate department. The Planning Division recently completed a comprehensive
	update to the public stakeholder, neighborhood, and HOA contact list in 2022 and
	anticipates additional public outreach for the Residential Objective Standards project will
	continue through 2023.
LU-17 Historic	The Planning Division has compiled resources to encourage historic preservation and will
Preservation Resource	prepare a webpage and/or handouts for the public in 2023.
Center	
Mobility	

Table 2:Program Implementation for 2023

	1
M-5 Collision Data Reporting	This information is currently being presented on a quarterly basis by the Police Department.
M-9 Improved Traffic Flow Program M-13 Private	Multiple projects have been originated and grants obtained that work toward this purpose. The regional Hesperian Line 97 project installed adaptive traffic signals throughout the city within a major north/south corridor. The City has obtained an Innovative Deployments to Enhance Arterials (IDEA) grant from the Metropolitan Transportation Commission (MTC) that will allow for better monitoring and adjustment of signal timing along three major corridors in Hayward, thus reducing vehicle idling. The City obtained Transportation Development Act (TDA) Article III funds for improvements on Patrick Avenue and Gading Road. The City has also received a Caltrans grant to improve queuing and vehicle idling at the Huntwood/Industrial and Huntwood/Sandoval signalized intersections. The City is currently working with a consultant to develop a Micromobility Plan, which
Transportation Companies	will study and provide recommendations for implementing bike-share and scooter- share services in the City. The Transportation Division received a grant to complete a Transit Connector Shuttle Feasibility Study in 2015. They presented the findings and recommendations to Council on 9/19/2017.
M-17 City Employee Car/Bike Share Programs	The City was awarded a grant in 2017 to deploy and promote car sharing at multiple locations throughout the city. In the fall of 2019, the city returned the grant funds and closed the program after it was deemed infeasible. Staff will continue to seek additional opportunities for car and bike sharing as opportunities arise.
M-18 City Commuter Benefits	The City currently offers pre-tax payroll deductions for public transportation and/or parking options with P&A Group. Staff evaluates options annually and will continue to improve and expand the program when possible.
Economic Development	
ED-1 Economic Development Strategic Plan Annual Report	The Economic Development Division planned to bring forward an updated strategic plan in incremental segments. However, these efforts were delayed due to the need to pivot toward COVID-19 response and recovery program implementation efforts. ED staff developed and brought forward a COVID-19 Economic Recovery Strategy in 2022, which is funded by ARPA dollars. This plan included a suite of recovery initiatives that will be the focus of the Division's efforts across the next three years. Division staff shall provide updates to Council and the CEDC as recovery programs are designed, implemented, and evaluated for performance.
ED-7 Local Hire Incentives	Research on business incubators, including best practices and common funding mechanisms was started in 2020. However, these efforts were placed on hold as COVID- 19 response and recovery efforts were prioritized. Economic Development staff have engaged with California State University (CSU or Cal State) East Bay to explore partnership opportunities. CSU East Bay is constructing a CORE building, which will be a Hub for Entrepreneurship. This business incubator will provide a nexus for students and faculty to explore innovations that will propel the creative economy into the next generation and beyond. Construction is slated to be completed in 2022.
ED-10 Town-Gown Economic Partnership	In late 2019, Economic Development staff began actively identifying and meeting with California State University (CSU) East Bay and Chabot College student associations and groups in order to identify student needs and develop a Town-Gown or "College Connection" program. However, promotional, and special event planning efforts were delayed due to the COVID-19 pandemic, which resulted in business and campus closures and prohibitions on mass gatherings. As part of the COVID Recovery programs launched by Economic Development, the City has partnered with CSUEB for the creation of 12 videos that feature various businesses throughout the community. These videos, created by students are focused on businesses identified by the students. The videos will be featured on the City You Tube channel and website
ED-11 Town-Gown Economic Strategic	Town-Gown Economic Strategic Plan efforts were delayed as priorities shifted to COVID-19 response and recovery. Formal work on the Town-Gown Strategic Plan is currently on hold

Plan and Annual Report	due to lack of staff capacity as the focus has shifted towards the implementation of COVID-
	19 Economic Recovery programs.
ED-12 Customer	Surveys are regularly sent to customers and available at City Hall for an evaluation of the
Service Survey	City's customer service. Development Services and Permit Center released a survey in
	Spring 2019, will continue to solicit customer feedback on ways to improve and expand
	customer service delivery. In addition, the City just launched the new Energov Permitting
	Software, which should help expedite permit processing in an effort to expand customer
	service delivery.
ED-15 Cultural	In an effort to celebrate the diversity of the community and increase the foot traffic in
Commission	the Downtown District, the Economic Development Division launched the Sounds of the
	Season program. This program sought out volunteer performing groups which played or
	sung holiday themed songs in the downtown on Saturdays during the month of
	December. In addition, Economic Development is looking to launch three new pilot
	programs in early 2023 to add to the atmosphere of the downtown. These three new
	programs as Pathways for Performers which will feature live music, Art in Action which
	will showcase artists while they work and Patio Pop-ups for our community
	entrepreneurs to sell their goods. Economic Development is in the process of reviewing
	proposals for outside organizations which will partner with the city on the
	implementation of these new pilot programs.
Community Safety	implementation of these new phot programs.
CS-1 Grant Funding	The Police Department currently has 42 sworn vacant positions and will pursue
	additional grant funding programs when staff resources are available. The Fire
	Department regularly applies for grants to fund equipment purchases and community
	programs. In the past several years, the Department has received grant money to
	purchase radios, cardiac monitors, and chest compression devices, as well as fund the
	residential chipping program and Community Emergency Response Team program.
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	The Police Department is currently in the process of working with an independent contractor to develop a new Strategic Plan with an anticipated completion date before
Strategic Plan Annual	
Report	the end of fiscal year 2023. The development of a new Strategic Plan is a requirement by
	the Commission on Accreditation for Law Enforcement Agencies (CALEA). The process
	is ongoing and HPD provides an annual report to the City Council.
	The City developed and released a major strategy report on the issue of homelessness in
Partnership	late 2015. As a result of that report, a new Winter Warming Center was created in north
	Hayward, and the Downtown Streets Team program was contracted to begin services in
	June 2016. A new task force, a standing Interdisciplinary Working Group on
	Homelessness, Hunger, Housing and Disruptive Street Behaviors, was formed in early
	2015, and continues to meet monthly. Members from various City Departments, Non-
	Profits, and Faith Based Organizations participate in the working group to coordinate
	services and strategy to ensure homeless and hunger needs are addressed in Hayward.
	In January 2019, the City Council approved a Navigation Center for the homeless in the
	Industrial area, which is currently operational. The Library partnered with Alameda
	County Health Care for the Homeless and the VA Palo Alto Medical Outreach Team to
	bring medical services to the City on an ongoing basis.
CS-5 Park Security	Staff turnover at the Hayward Area Recreation District (HARD) and the COVID-19
Program	pandemic have impacted the implementation of this program but additional
5	coordination with HARD is anticipated in 2023.
CS-6 Comprehensive	The School Resources Officers (SRO) Program was discontinued by Hayward Unified
Safe School Plans	School District (HUSD) in 2021 and on-site campus security is provided by HUSD
	security staff. The HPD responds to HUSD campuses and coordinates with HUSD to
	address safety issues when requested. HPD continues to maintain a working
	relationship with HUSD to address safety concerns and the HPD provides training to
	HUSD staff on campus security issues.
CS-7 Fire Department	The Fire Department has begun the planning process to complete the Strategic Plan,
Strategic Plan and	which will be completed by the end of this fiscal year.
DUALEEIL FIAII AIIU	which will be completed by the end of this listed year.

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CS-8 Center for Public	Staff initiated the accreditation process in 2021 and this can take up to three years to
Safety Excellence	complete.
Program	complete.
	The City has funded according to prevent during a convision in the part five years
CS-10 Disaster	The City has funded several emergency preparedness exercises in the past five years.
Awareness and	However, funding has not been available to implement a comprehensive emergency
Emergency	preparedness program. Council approved an Emergency Management Services Officer
Preparedness Program	position in October 2019, who began updating the Department's preparedness plans and
	preparing evacuation drills shortly thereafter. In March of 2020, the Department
	prioritized standing up the Emergency Operations Center (EOC) and COVID-19
	response. The program itself is limited due to staff buy-in for preparedness training and
CS-11 Disaster Drills	participation. Expected completion is the end of Fiscal Year 2023.
CS-11 Disaster Drills	In 2019, the Fire Department conducted several fire drills at City Hall to promote fire
	safety awareness. In 2020, the COVID-19 pandemic resulted in the closure of City Hall,
	the Library, and several public buildings. In collaboration with PIO, the Department
	initiated a two-year planning process to increase community and staff preparedness in
	preparation for tabletop and large-scale drills with first responders, EOC staff, City staff,
	and community members/groups. Early in 2023, the Fire Department conducted a fire
	drill at City Hall to promote fire safety awareness. Additional fire drills are in the process of being scheduled for the remainder of the year.
CS-12 Community	The Fire Department has successfully established an active Community Emergency
Emergency	Response Team (CERT) program, which trains approximately 400 residents annually. In
Response Reserves	addition, the Department launched a Neighborhood Emergency Response Team (NERT)
Program	program in 2018 with the goal of training an additional 240 people. NERT is an
riogram	abbreviated 4-hour curriculum for community groups. The Department continues to
	build the CERT program and is in progress of elevating CERT members to engage in
	advanced training. This CERT group will assist and report directly to the EOC in the
	event of a large-scale disaster.
CS-13 Energy	The Fire Department proposed a new CIP project for FY 22, which includes a pilot
Assurance Plan	program for 10 solar-powered generators. These generators will be used to support 112
	baseline residents during public safety power shutoffs; power tents in the event of any
	disaster, large or small; support the continuing operations of maintenance services
	through disasters and will be used in emergency response drills. Council approved
	funding for solar generators, and communications equipment that will assist directors
	and public safety leadership with communicating off the grid. These efforts support the
	intent of the program in ensuring that critical facilities have access to power during
	emergencies and power outages.
Natural Resources	
NR-5 Residential	On September 12, 2016, staff presented a report to the Council Sustainability Committee
Energy Performance	regarding a potential ordinance that would require energy audits of existing buildings and
Assessment and	would require disclosure of energy performance. The Committee directed staff to focus
Disclosure	efforts on providing customers with information that would encourage them to voluntarily
Ordinance	make energy efficiency updates to existing homes and commercial buildings. StopWaste, in
	collaboration with the Bay Area Regional Energy Network (BayREN) and the US
	Department of Energy, now offers Home Energy Score (https://www.bayren.org/home-
	learning-center/home-energy-score-hes ) as a benchmarking tool. The score is helpful to
	homeowners and can also be provided to prospective homebuyers
NR-7 Energy	Hayward participates in BayREN's programs. Staff is promoting BayREN's single-family
Reduction Initiative	program, includes the Home Energy Score and a variety of rebates for energy efficiency
and Annual Report	and electrification.
NR-8 Home Energy	This program will be re-evaluated during the update of the Climate Action Plan in 2023.
Monitors and	There are on-line programs such as Ohm Connect and Home Energy Analytics available
Annual Report	to monitor home energy use without the need for a hardware solution.
NR-11 City Building	Staff is working with a firm specializing in energy efficiency to audit several City

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Audits and Reports	facilities. The assessment is expected to be completed in Q2 of 2023.
NR-14 Renewable	Staff is currently working with East Bay Community Energy to investigate the feasibility
Energy Generation	of installing solar and battery storage at several City facilities.
Potential	
Library Services	
EDL-6 Library	Delayed due to COVID-19. Due to the high cost of creating a full-fledged strategic plan,
Strategic Plan and Annual Report	the Library started the first phase of the planning in 2021 with the training of staff and conducting some preliminary outreach in preparation for strategic planning. The Library has completed a Needs Assessment for the Weekes branch and expects to have an architectural assessment completed for the branch by the end of FY22-23. The
	Library has received funding for its Strategic Plan which is expected to be completed by the end of 2023.
Community Health and (	Quality of Life
HQL-6 Climate Change	Hayward's Local Hazard Mitigation Plan (LHMP) was adopted by Council on November
Vulnerability	29, 2016, and an update is currently underway. The updated plan, titled the Hayward
Assessment Strategy	Resilience Plan, is pending review by the California Office of Emergency Services. The
and Annual Report	LHMP includes vulnerability assessments for fire, flood, and drought. Vulnerability to
	sea level rise has been documented in numerous reports prepared by the Hayward Area
	Shoreline Planning Agency and the Adapting to Rising Tides project. The Shoreline
	Master Plan was completed in February 2021 and identified strategies for the mitigation
	of impacts associated with sea level rise.
Housing	1
H-5 Foreclosure	The City is utilizing Community Development Block Grant CARES Act (CDBG-CV) funds
Prevention and	and American Rescue Plan Act of 2021 (ARPA) funds to provide educational workshops
Counseling	and foreclosure/delinquency prevention counseling to low-income Hayward
	homeowners through Housing and Economic Rights Advocates (HERA), a legal services and advocacy non-profit.
H-9 Density Bonus	In December 2022, the City adopted an updated Density Bonus Ordinance that complies
	with recent State legislation. A brochure highlighting the updated program is in progress
	and expected to be completed in early 2023.
H-12 Inclusionary	Informed by the results of a Residential Nexus and Feasibility Study, in January 2015,
Housing Ordinance	the City Council adopted an Affordable Housing Ordinance (AHO). The Affordable
	Housing Ordinance was updated in 2017 and now applies to all residential development
	proposals of two units or more and provides more flexibility to the developers with
	respect to the means of compliance with those requirements. In December 2022, the
	City initiated a feasibility study of the AHO and in-lieu fee requirements to ensure the
	AHO optimizes the production of affordable housing in Hayward. City staff anticipate
	presenting the findings from the study and provide recommendations for amendments
	to the AHO to the City Council in 2023

<u>Planning Commission Review</u>. On February 23, 2023, staff presented this report to the Planning Commission. After the presentation, Planning Commissioners commended City staff for the comprehensive report and the positive rate of progress in the implementation of the General Plan programs. Commissioners also provided some general questions on the General Plan programs, which are summarized below. The questions are provided in more detail in the meeting video and minutes, available for view on the City's website<sup>3</sup>.

The Planning Commission asked Staff about the timing on the implementation of several of the programs that have not started yet. Staff indicated that that the General Plan, which was adopted in 2014, reflected the overarching community goals at that time, and its

<sup>&</sup>lt;sup>3</sup> <u>https://hayward.legistar.com/MeetingDetail.aspx?ID=1079925&GUID=5A2263E3-986E-46B4-A8B7-E94926AA0293&Options=&Search=</u>

implementation programs were intended to forecast and lay out the path to achieve these goals until the year of 2040. However, new events and changes such as the current housing and climate crisis in recent years have naturally shifted the focus and priorities in the City, and prompted to expedition of many of the programs that were envisioned to be implemented between the 2020 and 2040 timeframe. Another factor to take into account for the implementation of some of these programs is the availability of staff and fiscal resources to move them forward. Some of these resources also dependent on funding sources that come from grant monies from the State or Federal Government.

The Planning Commission also raised the question on a possible reprioritization of some of the programs that are aligned with the Strategic Road Map. Staff pointed out that the newly elected City Council will meet in May of this year to discuss new strategic priorities and review the list of action items and programs in the General Plan to see if any of these will need to be included in the near term for the Strategic Road Map.

# **ECONOMIC IMPACT**

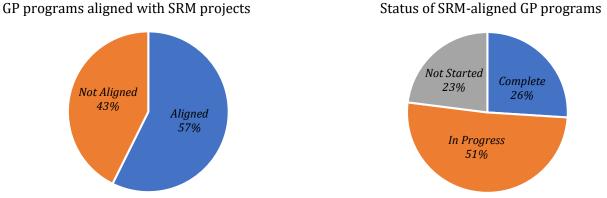
There is no direct economic impact associated with this report.

# STRATEGIC ROADMAP

This agenda item is a routine operational item and does not relate to any of the six priorities outlined in the Council's Strategic Roadmap. However, following Council feedback from the Report provided in 2021, staff reviewed the complete list of General Plan programs and identified some of those programs that are also included as part of the City's Strategic Roadmap, shown in Attachment II with an asterisk (\*).

Of the 143 programs listed in the City's General Plan, staff identified 82 programs that align with one or more of the projects laid out in the Strategic Roadmap. Out of these 82 programs, 21 are complete, 42 are in progress, and 19 have not started.

## Figure 2: General Plan Implementation Programs and Strategic Roadmap Projects



# **FISCAL IMPACT**

There is no direct fiscal impact associated with this report.

## SUSTAINABILITY FEATURES

There are no direct sustainability features associated with this report. Sustainability features will be more directly identified with specific implementation programs as they are carried out.

### **PUBLIC CONTACT**

The development of the *Hayward 2040 General Plan*, including the various implementation programs, contained a significant community outreach component. The Hayward e-plan, or web-based General Plan, is linked from the City's website and periodically updated to include implementation program status. In addition, many of the individual implementation programs require community outreach and engagement prior to completion.

### **NEXT STEPS**

If changes are requested by the Council to program language or established timeframes, staff will return to Council in the summer to formally request approval to amend the General Plan as directed. Over the coming months, staff will be working to update the status of implementation programs on the Hayward e-plan on the City's website based on information provided in this report. On an annual basis, Development Services staff will continue to provide an update to the City Council on General Plan implementation progress.

Over the next few years, staff from various departments will continue to take the lead on the various programs, helping to implement the General Plan's goals and policies.

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