



Purpose: To build streets that are safe, comfortable, and convenient for travel for everyone, regardless of age or ability, including motorists, pedestrians, bicyclists, and public transportation riders.

GOAL	OBJECTIVE	ACTION/TASK	LEAD STAFF	POLICY REFERENCE	START DATE	DUE DATE	STATUS	COMMENT
1. Prioritize safety for all modes of travel.	1.a. Reduce number of fatal and non-fatal traffic accidents in the City through engineering evaluation of major intersections and corridors	1.a.i Complete Citywide Intersection Study	Sr. Transportation Engineer	General Plan Goal Mobility (M)-3; Complete Streets; GP Goal M-4, Local Circulation	On Hold	June 2019		Intersection Study will continue after the development of Bike and Pedestrian Master Plan and adoption of Multi-Modal LOS policy.
	1.b. Reduce speeding and aggressive driving behavior through 4 E's i.e. Education, Enforcement, Empowerment and Engineering	1.b.i Complete Neighborhood Traffic Calming Study	Transportation Manager	GP Goal M-3, Complete Streets; GP Goal M-4, Local Circulation	Ongoing	December 2017		This should be close to completion. Council updated once in a work-session setting.
		1.b.ii Incorporate design standards and best practices in complete streets roadway design and update standard details	Sr. Transportation Engineer/Sr. Civil Engineer	GP Goal M-3, Complete Streets	June 2018	June 2019		This needs to be scoped out to understand schedule and cost impact.
	1.c Ensure that roadway construction and retrofit programs and projects include complete streets elements.	1.c.i Tennyson Road Complete Streets Feasibility Study.	Sr. Transportation Engineer	GP Goal M-3, Complete Streets; GP Goal M-4, Local Circulation	September 2017	December 2018		Aligns with the Tennyson Corridor Strategic Initiative . Develop a concept plan for Tennyson Road and apply for local, regional, and federal grant in Fall 2018.

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		1.c.ii Hayward Blvd Traffic Calming and Safety Project.	Transportation Manager	GP Goal M-3, Complete Streets; GP Goal M-4, Local Circulation	January 2018	December 2018		Develop a concept plan for Hayward Blvd and apply for local, regional, and federal grant in Fall 2018.
2. Provide complete streets that balance the diverse needs of users of the public right-of-way.	2.a Increase walking, biking, transit usage, carpooling and other sustainable modes of transportation by designing and retrofitting streets to accommodate all modes.	2.a.i Continue implementation of existing repair and rehabilitation programs: <ul style="list-style-type: none"> • Sidewalk Repair Program • Pavement Rehab Program • Wheelchair Ramp Program 	Sr. Civil Engineer	GP Goal M-5, Pedestrian Facilities	Ongoing	Ongoing		Number of complete street elements are added, improved, or repaired under these programs including sidewalks, curb ramps, bike lanes and crosswalks.
		2.a.ii Implement Main Street Complete Street Project	Sr. Civil Engineer	GP Goal M-3, Complete Streets; GP Goal M-4, Local Circulation	October 2017	June 2019		Alameda CTC awarded a \$1.675 million grant towards the construction of this project.
		2.a.iii Mission Blvd Phase 2&3 Corridor Improvements	Sr. Civil Engineer	GP Goal M-3, Complete Streets; GP Goal M-4, Local Circulation	September 2017	June 2019		Phase 2 will go to construction in summer 2017 and Phase 3 will go to construction in January 2018. Project will add bike lanes, curb ramps, median landscaping, and streetlights. Sidewalk, crosswalk, bus stops will be added or enhanced.

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		<p>2.a.iv Develop Modal Priorities for Arterial and Major Collector Streets. Use work done as part of Central County Complete Street Project as a base and refine and update per community and Council feedback and priorities.</p>	<p>Sr. Transportation Engineer</p>	<p>GP Goal Health and Quality of Life (HQL)-2, Active Living; GP Goal M-1, Multimodal Systems; GP Goal M-3, Complete Streets; GP Goal M-5, Pedestrian Facilities; GP Goal M-6, Bikeways; GP Goal M-7, Public Transit</p>	<p>August 2017</p>	<p>December 2018</p>		<p>Will be developed as part of Citywide Multimodal Plan</p>
		<p>2.a.v Develop a Multi-Modal Level of Service Standard.</p>	<p>Sr. Transportation Engineer</p>	<p>GP Goal M-1, Multimodal Systems; GP Goal HQL-2, Active Living</p>	<p>August 2017</p>	<p>December 2018</p>		<p>Will be developed as part of Citywide Multimodal Plan</p>
		<p>2.a.vi Develop a Bicycle and Pedestrian Master Plan and Safe Routes to School Plan</p>	<p>Transportation Manager</p>	<p>GP Goal Natural Resources (NR)-2, Air Quality and Greenhouse Gas Reduction; GP HQL-2, Active Living; GP Goal HQL-11, Trails and Open Space; GP Goal M-3, Complete Streets; GP Goal M-5, Pedestrian Facilities;</p>	<p>September 2017</p>	<p>March 2019</p>		<p>Will create a pedestrian masterplan and update the bicycle masterplan.</p>

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				GP Goal M-6, Bikeways; GP Goal M-7, Public Transit				
		2.a.vii Complete Shuttle Feasibility Study and implement a first mile/last mile connector service to serve areas underserved by existing transit services.	Sr. Transportation Engineer	GP Goal M-7, Public Transit; GP Goal M-8, Transportation Demand Management	Ongoing	December 2017		Study substantially completed. Will be presented to Council in July.
		2.a.viii Downtown Specific Plan.	Sr. Planner; Transportation Manager	GP Goal Land Use (LU) Goal 1 Growth and Sustainable Development; GP Goal M-3, Complete Streets; GP Goal M-5, Pedestrian Facilities; GP Goal M-6, Bikeways; GP Goal M-7, Public Transit	Ongoing	December 2018		Aligns with the Complete Communities Strategic Initiative . DTSP will contain a robust complete streets component.
		2.a.ix Continue staff training to ensure that all new development and redevelopment projects incorporate complete streets elements.	PW & DS Departments	GP Goal M-3, Complete Streets	Ongoing	Ongoing		This is an ongoing task to refine processes and train staff internally.

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3. Maintain sufficient funding to provide for existing and future transportation facility and service needs, including the operation and maintenance of the transportation system.	3.a Establish a sustainable funding mechanism and dedicated funding source to build complete streets network.	3.a.i Determine feasibility of Traffic Impact Fee as a permanent revenue source for development/retrofit of complete streets.	Sr. Transportation Engineer & Transportation Manager	GP Goal M-12, Funding	September 2018	June 2019	On Schedule and Within Budget	Need to complete the City-wide Intersection Improvement and Multimodal LOS studies before moving forward with this task.
		3.a.ii Identify priority corridors throughout the City and develop projects consistent with City's long-term vision and goal. Such projects have a higher likelihood of being funded through grants.	Sr. Transportation Engineer	GP Goal M-12, Funding	January 2018	June 2018	On Schedule and Within Budget	This will be done as part of developing modal priority in the Citywide Multimodal Plan & Citywide Intersection Improvement Study. Similar projects include Task 1.4.a, Tennyson Road Complete Streets Feasibility Plan.
		3.a.iii Pursue regional, state and federal grant opportunities related to complete streets implementation.	Sr. Transportation Engineer	GP Goal M-12, Funding	Ongoing	Ongoing	On Schedule and Within Budget	Staff apply for grants every year. Proposed Traffic Impact Fees could be set aside that could provide matching funds for grants.
		3.a.iv Evaluate how complete streets projects can be incorporated into the CIP on a prioritized basis.	Transportation Manager & Public Work – Management Analyst	GP Goal M-12, Funding	Ongoing	Ongoing	On Schedule and Within Budget	All roadway projects will incorporate elements of Complete Streets Policy
	3.b Establish a maintenance plan for complete streets projects	3.b.i Develop and implement best practices related to ongoing maintenance of facilities.	Streets Maintenance Manager	Goal Public Facilities and Services (PFS)-1, General Public Facilities and Services	June 2018	June 2019	On Schedule and Within Budget	

- On Schedule and Within Budget
- Behind Schedule or exceeding Budget
- Stopped – No Progress

COMPLETE STREETS STRATEGIC INITIATIVE PERFORMANCE MEASURES

Goal 1

1. Reduction in average speed at specific locations measured annually
2. Completion of Tennyson Road Feasibility Study
3. Completion of Hayward Blvd Traffic Calming and Safety Concept Plan
4. Completion of a Complete Streets Inventory Baseline

Goal 2 (All measures report on the number of complete streets improvements)

1. Miles of new or replaced sidewalk
2. Miles of new bike lanes
3. Number of new or enhanced crosswalks
4. Number of new curb ramps
5. Number of new or upgraded streetlights
6. Miles of repaired or repaved roadways

Goal 3

1. Percentage of funding provided by grants