

SUMMARY FORECAST	Revised budget FY 2014	Actual FY 2014	Revised budget FY 2015	Actual FY 2015	Revised budget FY 2016	Actual FY 2016	Revised budget FY 2017	Actual FY 2017	Adopted budget FY 2018	Projected Actual FY 2018	ADOPTED FY 2019	Projected FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Projected FY 2026	Projected FY 2027
(\$ in Thousands)																			
Property Tax	\$40,710	\$38,971	\$40,830	\$42,128	\$43,573	\$44,159	\$47,734	\$47,198	\$48,912	\$48,912	53,267	55,390	55,570	58,479	61,538	\$64,705	\$67,288	\$69,401	\$72,134
Sales Tax	30,500	31,019	31,719	31,058	33,275	33,059	33,401	34,839	32,609	33,540	34,817	34,112	35,555	37,024	38,529	39,524	40,547	41,600	40,649
UUT	15,000	15,762	15,750	15,681	22,494	22,041	19,620	20,754	17,663	18,663	19,000	20,143	20,621	21,111	21,612	22,044	22,485	22,935	23,107
Real Property Transfer Tax	5,000	4,879	5,269	5,710	7,000	7,849	7,154	8,350	7,154	7,154	7,369	7,221	7,546	7,886	8,241	8,488	8,742	9,005	8,825
Transient Occupancy Tax	1,700	1,918	1,957	2,033	1,996	2,591	2,036	2,560	2,077	2,036	2,077	2,014	2,085	2,158	2,233	2,278	2,324	2,370	2,299
Cannabis Revenue	-	-	-	-	-	-	-	-	-	-	750	1,000	1,250	1,302	1,356	1,391	1,427	1,465	1,430
Other Tax/Franchises	14,627	14,062	13,592	14,618	14,211	14,915	14,618	14,470	14,203	15,146	15,699	15,780	16,164	16,558	16,962	17,302	17,648	18,001	18,095
Permits & Fees	8,696	10,466	9,381	9,939	10,105	12,218	11,787	15,435	12,689	12,929	13,192	13,147	13,521	13,907	14,304	14,609	14,920	15,239	15,194
Other Revenue	13,601	13,641	13,322	14,211	15,702	17,429	15,091	14,383	13,779	13,648	13,577	13,990	14,213	14,389	14,679	15,014	15,359	15,716	16,084
Transfer In-Measure C	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Revenues	129,834	130,718	131,820	135,378	148,356	154,262	151,441	157,989	149,087	152,028	159,748	162,798	166,525	172,813	179,454	185,355	190,740	195,730	197,815
Salaries/Wages	63,760	63,649	66,343	63,732	67,035	67,497	69,169	71,003	74,243	74,257	77,845	81,259	83,183	85,125	87,098	89,106	91,152	93,239	95,369
Overtime	5,615	7,831	7,279	6,973	7,299	7,778	5,716	8,161	5,566	7,021	3,320	3,400	3,477	3,555	3,636	3,718	3,801	3,887	3,975
Retirement	16,014	14,736	18,265	18,008	21,222	20,689	23,687	23,021	23,600	23,600	28,147	31,142	34,996	38,079	40,641	42,372	43,880	44,872	45,888
Health/Other Benefits	13,018	11,468	13,296	12,241	14,017	13,142	14,418	12,585	14,585	14,581	14,534	15,328	16,185	17,092	18,052	19,068	20,142	21,280	22,484
Retiree Medical	2,345	4,327	2,242	4,308	2,810	3,916	2,846	2,847	3,794	3,794	5,020	5,879	7,838	9,798	10,197	10,615	10,976	11,336	11,759
Workers Comp	4,975	5,585	5,013	5,324	5,224	5,732	6,340	6,284	5,899	5,903	6,599	6,888	7,051	7,216	7,383	7,553	7,727	7,904	8,084
Interdept Charges	(5,315)	(5,120)	(5,179)	(3,731)	(5,019)	(4,451)	(4,513)	(4,069)	(4,602)	(4,602)	(4,507)	(4,616)	(4,720)	(4,827)	(4,936)	(5,047)	(5,161)	(5,277)	(5,396)
Vacancy Savings	-	-	-	-	-	-	-	-	(1,931)	(4,396)	(3,439)	(2,021)	(2,081)	(2,137)	(2,193)	(2,254)	(2,316)	(2,380)	(2,447)
Subtotal Personnel	100,412	102,476	107,259	106,855	112,587	114,303	117,663	119,831	121,155	120,158	127,518	137,260	145,929	153,903	159,878	165,130	170,201	174,861	179,716
Supplies & Services	9,007	8,502	12,273	10,767	11,574	9,807	12,618	10,294	9,268	10,574	10,084	10,285	10,491	10,701	10,915	11,133	11,356	11,583	11,815
Internal Service Fees	9,409	9,677	11,515	11,553	13,336	13,336	14,413	14,413	11,863	11,863	15,504	15,814	16,131	16,453	16,782	17,118	17,460	17,809	18,166
Debt Service	2,809	2,809	3,302	3,302	3,445	3,445	3,568	3,640	3,283	3,283	2,930	3,417	3,417	3,417	3,417	3,417	3,417	3,418	3,419
Capital Outlay/Projects/Other	5,353	5,489	2,294	1,925	4,191	5,864	2,029	1,769	2,736	2,861	3,254	1,285	1,260	2,385	1,853	1,990	1,674	1,755	1,601
Economic Development	-	-	-	350	-	-	350	556	350	350	550	350	350	350	350	350	350	350	350
Insurance	2,621	2,621	2,385	2,385	2,385	2,338	4,389	4,389	2,907	2,907	2,950	3,024	3,085	3,147	3,209	3,274	3,339	3,406	3,474
Additions/(Reductions)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
UUT transfer out	-	-	-	-	-	6,023	-	4,248	-	-	-	-	-	-	-	-	-	-	-
Subtotal O&M	29,199	29,098	31,769	30,281	34,931	40,813	37,367	39,308	30,408	31,838	35,272	34,176	34,733	36,453	36,527	37,282	37,596	38,321	38,824
Total Expense	129,611	131,574	139,027	137,136	147,519	155,116	155,030	159,139	151,562	151,996	162,790	171,436	180,662	190,355	196,405	202,412	207,798	213,183	218,540
Chng in Reserve-Surplus/(Shorfall)	223	(856)	(7,207)	(1,758)	837	(854)	(3,589)	(1,150)	(2,475)	33	(3,042)	(8,639)	(14,137)	(17,542)	(16,951)	(17,057)	(17,057)	(17,452)	(20,725)
UUT Set-asides	-	-	-	-	-	(6,023)	-	(4,248)	-	-	-	-	-	-	-	-	-	-	-
Beginning Balance	-	27,292	-	33,420	-	31,684	-	30,830	29,679	29,679	29,713	26,671	18,032	3,895	(13,647)	(30,598)	(47,655)	(64,712)	(82,164)
Ending Balance	-	26,435	-	31,662	-	30,830	-	29,679	27,204	29,713	26,713	18,032	3,895	(13,647)	(30,598)	(47,655)	(64,712)	(82,164)	(102,890)
Balance as % of Total Expense	-	20.1%	-	23.1%	-	19.9%	-	18.6%	17.9%	19.5%	16.4%	10.5%	2.2%	-7.2%	-15.6%	-23.5%	-31.1%	-38.5%	-47.1%
Balance at 20% of Expenses	-	26,315	-	27,427	-	31,023	-	31,828	30,312	30,399	32,558	34,287	36,132	38,071	39,281	40,482	41,560	42,637	43,708
Amount Above or (Below) 20%	-	120	-	4,235	-	(194)	-	(2,148)	(3,108)	(686)	(5,887)	(16,255)	(32,238)	(51,718)	(69,879)	(88,137)	(106,272)	(124,801)	(146,598)