




**Purpose:** To build streets that are safe, comfortable, and convenient for travel for everyone, regardless of age or ability, including motorists, pedestrians, bicyclists, and public transportation riders.

GOAL	OBJECTIVE	ACTION/TASK	LEAD STAFF	Policy Reference	DUE DATE	STATUS	COMMENT
1. Prioritize safety for all modes of travel.	1.a. Reduce number of fatal and non-fatal traffic accidents in the City through engineering evaluation of major intersections and corridors	1.a.i Complete Citywide Intersection Study	Sr. Transportation Engineer	General Plan Goal Mobility (M)-3; Complete Streets; GP Goal M-4, Local Circulation	June 2019	On Track	Existing Conditions Analysis will be presented to Council Infrastructure Committee in 2018.  Intersection Study will follow the development of Bike and Pedestrian Master Plan and adoption of Multi-Modal LOS policy.
		1.b.i Complete Neighbored Traffic Calming Study	Transportation Manager	GP Goal M-3, Complete Streets; GP Goal M-4, Local Circulation	December 2017	Delayed	Project delayed due to staff vacancy.  A revised draft of the study will be presented at a Council Work Session in April, 2018.  Anticipated date of study to be fully completed by Fall 2018.
	1.b. Reduce speeding and aggressive driving behavior through 4 E's i.e. Education, Enforcement, Empowerment and Engineering	1.b.ii Incorporate design standards and best practices in complete streets roadway design and update standard details	Sr. Transportation Engineer/Sr. Civil Engineer	GP Goal M-3, Complete Streets	June 2019	On Track	Preparation of RFP in December 2018 will include project scoping and determination of schedule and cost. Initiate after completion of Task 2.a.iv.
		1.c Ensure that roadway construction and retrofit programs and projects include complete streets elements.	1.c.i Tennyson Road Complete Streets Feasibility Study.	Sr. Transportation Engineer	GP Goal M-3, Complete Streets; GP Goal M-4, Local Circulation	December 2018	On Track
	1.c.ii Hayward Blvd Traffic Calming and Safety Project.		Transportation Manager	GP Goal M-3, Complete Streets; GP Goal M-4, Local Circulation	December 2018	On Track	Develop a concept plan for Hayward Blvd and apply for local, regional, and federal grant in Fall 2018.

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<p><b>2. Provide complete streets that balance the diverse needs of users of the public right-of-way.</b></p>	<p><b>2.a</b> Increase walking, biking, transit usage, carpooling and other sustainable modes of transportation by designing and retrofitting streets to accommodate all modes.</p>	<p><b>2.a.i</b> Continue implementation of existing repair and rehabilitation programs:</p> <ul style="list-style-type: none"> <li>• Sidewalk Repair Program</li> <li>• Pavement Rehab Program</li> <li>• Wheelchair Ramp Program</li> </ul>	<p>Sr. Civil Engineer</p>	<p>GP Goal M-5, Pedestrian Facilities</p>	<p>Ongoing</p>		<p>Sidewalk Repair Program – repaired sidewalks in 125 locations, totaling 1,872 feet of sidewalk.</p> <p>Pavement Rehab Program – rehabilitated 18.35 lane miles of pavement.</p> <p>Wheelchair Ramp Program – installed 105 curb ramps.</p>
		<p><b>2.a.ii</b> Implement Main Street Complete Street Project</p>	<p>Sr. Civil Engineer</p>	<p>GP Goal M-3, Complete Streets; GP Goal M-4, Local Circulation</p>	<p>June 2019</p>		<p>Alameda CTC awarded a \$1.675 million grant towards the construction of this project.</p> <p>Funding has been delayed and will not be available until October 2018. RFP for detailed design will be issued in fall 2018.</p>
		<p><b>2.a.iii</b> Mission Blvd Phase 2&amp;3 Corridor Improvements</p>	<p>Sr. Civil Engineer</p>	<p>GP Goal M-3, Complete Streets; GP Goal M-4, Local Circulation</p>	<p>June 2019</p>		<p>Project delayed for PG&amp;E’s undergrounding design work. Phase 2 construction contract was awarded on 1/16/2018.</p> <p>Project will add bike lanes, curb ramps, median landscaping, and streetlights. Sidewalk, crosswalk, bus stops will be added or enhanced.</p>
		<p><b>2.a.iv</b> Develop Modal Priorities for Arterial and Major Collector Streets. Use work done as part of Central County Complete Street Project as a base and refine and update per community and Council feedback and priorities.</p>	<p>Sr. Transportation Engineer</p>	<p>GP Goal Health and Quality of Life (HQL)-2, Active Living; GP Goal M-1, Multimodal Systems; GP Goal M-3, Complete Streets; GP Goal M-5, Pedestrian Facilities; GP Goal M-6, Bikeways; GP Goal M-7, Public Transit</p>	<p>December 2018</p>		<p>Will be developed as part of Citywide Multimodal LOS (Task 2.a.v)</p>

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		2.a.v Develop a Multi-Modal Level of Service Standard.	Sr. Transportation Engineer	GP Goal M-1, Multimodal Systems; GP Goal HQL-2, Active Living	December 2018		Will be developed as part of Citywide Multimodal Plan (Task 2.a.iv)
		2.a.vi Develop a Bicycle and Pedestrian Master Plan and Safe Routes to School Plan	Transportation Manager	GP Goal Natural Resources (NR)-2, Air Quality and Greenhouse Gas Reduction; GP HQL-2, Active Living; GP Goal HQL-11, Trails and Open Space; GP Goal M-3, Complete Streets; GP Goal M-5, Pedestrian Facilities; GP Goal M-6, Bikeways; GP Goal M-7, Public Transit	March 2019		Will create a pedestrian masterplan and update the bicycle masterplan.  Council authorized consultant contract on December 5, 2017.
		2.a.vii Complete Shuttle Feasibility Study and implement a first mile/last mile connector service to serve areas underserved by existing transit services.	Sr. Transportation Engineer	GP Goal M-7, Public Transit; GP Goal M-8, Transportation Demand Management	December 2017		Completed. Presented to Council on 9/19/17. AC Transit will augment service starting in 2018. Re-evaluate need for shuttle in two years.
		2.a.viii Downtown Specific Plan.	Sr. Planner; Transportation Manager	GP Goal Land Use (LU) Goal 1 Growth and Sustainable Development; GP Goal M-3, Complete Streets; GP Goal M-5, Pedestrian Facilities;	December 2018		Aligns with the <b>Complete Communities Strategic Initiative</b> .  DTSP will contain a robust complete streets component.

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				GP Goal M-6, Bikeways; GP Goal M-7, Public Transit			
		<b>2.a.ix</b> Continue staff training to ensure that all new development and redevelopment projects incorporate complete streets elements.	PW & DS Departments	GP Goal M-3, Complete Streets	Ongoing		This is an ongoing task to refine processes and train staff internally.
<b>3. Maintain sufficient funding to provide for existing and future transportation facility and service needs, including the operation and maintenance of the transportation system.</b>	<b>3.a</b> Establish a sustainable funding mechanism and dedicated funding source to build complete streets network.	<b>3.a.i</b> Determine feasibility of Traffic Impact Fee as a permanent revenue source for development/retrofit of complete streets.	Sr. Transportation Engineer & Transportation Manager	GP Goal M-12, Funding	June 2019		Need to complete the City-wide Intersection Improvement and Multimodal LOS studies before moving forward with this task.
		<b>3.a.ii</b> Identify priority corridors throughout the City and develop projects consistent with City's long-term vision and goal. Such projects have a higher likelihood of being funded through grants.	Sr. Transportation Engineer	GP Goal M-12, Funding	June 2018		This will be done as part of developing modal priority in the Citywide Multimodal Plan & Citywide Intersection Improvement Study. Similar projects include Task 1.4.a, Tennyson Road Complete Streets Feasibility Plan.
		<b>3.a.iii</b> Pursue regional, state and federal grant opportunities related to complete streets implementation.	Sr. Transportation Engineer	GP Goal M-12, Funding	Ongoing		Staff apply for grants every year. Proposed Traffic Impact Fees could be set aside that could provide matching funds for grants.
		<b>3.a.iv</b> Evaluate how complete streets projects can be incorporated into the CIP on a prioritized basis.	Transportation Manager & Public Work – Management Analyst	GP Goal M-12, Funding	Ongoing		All roadway projects will incorporate elements of Complete Streets Policy
	<b>3.b</b> Establish a maintenance plan for complete streets projects	<b>3.b.i</b> Develop and implement best practices related to ongoing maintenance of facilities.	Streets Maintenance Manager	Goal Public Facilities and Services (PFS)-1, General Public Facilities and Services	June 2019		

-  On Schedule and Within Budget
-  Behind Schedule or exceeding Budget
-  Stopped – No Progress

## COMPLETE STREETS STRATEGIC INITIATIVE PERFORMANCE MEASURES

### **Goal 1**

1. Reduction in average speed at specific locations measured annually
2. Completion of Tennyson Road Feasibility Study
3. Completion of Hayward Blvd Traffic Calming and Safety Concept Plan
4. Completion of a Complete Streets Inventory Baseline

### **Goal 2** (All measures report on the number of complete streets improvements)

1. Miles of new or replaced sidewalk
2. Miles of new bike lanes
3. Number of new or enhanced crosswalks
4. Number of new curb ramps
5. Number of new or upgraded streetlights
6. Miles of repaired or repaved roadways

### **Goal 3**

1. Percentage of funding provided by grants