

SUMMARY FORECAST						Adopted Budget	Mid-Year Requests	Mid-Year Proposed	Projected	Projected	Projected	Projected	Projected	Projected	Projected	Projected	Projected	Projected					
(\$ in Thousands)						2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2020-21	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	2030-31	2030-31
1	Property Tax	\$44,159	\$47,196	\$51,236	\$54,468	\$58,432	\$55,500	\$1,500	\$57,000	\$58,809	\$60,837	\$63,326	\$65,996	\$68,438	\$69,961	\$71,529	\$71,712	\$72,336	\$74,869				
2	Sales Tax	33,059	34,839	33,389	\$35,024	\$39,680	33,000	2,000	35,000	37,568	39,454	41,249	42,394	43,468	44,471	43,482	45,272	47,140	49,089				
3	UUT	22,041	20,754	17,488	16,935	16,066	18,135	(1,000)	17,135	17,542	17,959	18,385	18,753	19,128	19,510	19,657	20,124	20,602	21,091				
4	Real Property Transfer Tax	7,849	8,350	9,168	12,256	12,150	13,500	1,000	14,500	15,008	15,533	16,076	16,398	16,726	17,060	16,549	17,128	17,727	18,348				
5	Transient Occupancy Tax	2,591	2,560	2,808	2,823	2,187	1,800	(800)	1,000	1,319	1,365	1,413	1,441	1,470	1,499	1,454	1,505	1,558	1,612				
6	Cannabis Revenue	-	-	-	-	3	100	400	500	800	864	933	1,008	1,088	1,175	1,269	1,371	1,481	1,599				
7	Other Taxes/Franchises	14,915	14,337	14,531	14,750	15,863	15,561	-	15,561	15,905	16,257	16,618	16,917	17,222	17,533	17,604	17,996	18,398	18,809				
8	Permits & Fees	12,218	14,917	8,486	10,298	7,643	8,805	-	8,805	9,093	9,392	9,700	9,918	10,142	10,371	10,255	10,590	10,937	11,295				
9	Other Revenue*	13,136	11,754	17,336	17,893	14,539	15,947	3,449	19,396	16,273	16,505	16,737	16,980	17,220	17,508	17,846	18,190	18,541	18,900				
10	Transfer In-Other Funds	3,845	3,855	3,960	17,357	3,964	3,967	-	3,967	3,979	3,990	4,001	4,012	4,023	4,035	4,047	3,259	3,271	3,285				
11	Transfer In-Measure C	213	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-				
12	Total Revenues	154,026	158,561	158,401	181,804	170,526	166,315	6,549	172,864	176,296	182,154	188,438	193,816	198,925	203,126	203,691	207,147	211,991	218,897				
13	Salaries/Wages	67,543	70,003	71,681	73,975	74,852	81,879	-	81,879	82,763	84,431	86,666	88,608	90,593	92,622	94,702	96,824	98,994	101,212				
14	Overtime	8,592	9,254	10,370	9,574	9,767	3,320	-	3,320	3,415	3,498	3,577	3,657	3,740	3,824	3,911	3,999	4,089	4,181				
15	Program Reduction						(1,822)	-	(1,822)														
16	Furlough / COLA Deferral						(1,607)	-	(1,607)														
17	Retirement	20,675	23,021	23,366	26,951	30,183	34,536	-	34,536	37,534	40,504	42,283	44,640	46,295	47,210	48,650	50,303	51,980	53,680				
18	Health/Other Benefits	12,196	12,437	12,341	12,222	12,340	15,194	-	15,194	15,982	16,829	17,736	18,687	19,693	20,757	21,883	23,073	24,332	25,664				
19	Retiree Medical (Pay-Go)	2,810	2,847	2,794	3,020	3,107	3,057	-	3,057	3,164	3,248	3,372	3,483	3,598	3,728	3,864	3,940	4,050	4,180				
20	Retiree Medical (UAL)	1,070	-	1,000	2,000	2,135	1,000	-	1,000	4,388	4,504	4,676	4,830	4,990	5,170	5,358	5,463	5,616	5,797				
21	Workers Comp	5,732	6,284	6,207	6,786	6,791	8,143	-	8,143	8,231	8,397	8,619	8,812	9,009	9,211	9,418	9,629	9,845	10,066				
22	Interdept Charges	(4,450)	(4,015)	(5,155)	(3,803)	(5,031)	(4,361)	-	(4,361)	(4,485)	(4,594)	(4,698)	(4,804)	(4,912)	(5,023)	(5,136)	(5,252)	(5,371)	(5,492)				
23	Vacancy Savings	-	-	-	-	-	(3,794)	-	(3,794)	(2,105)	(2,153)	(2,215)	(2,273)	(2,334)	(2,397)	(2,463)	(2,482)	(2,552)	(2,625)				
24	Subtotal Personnel	114,168	119,831	122,604	130,724	134,143	135,546	-	135,546	148,886	154,665	160,016	165,640	170,673	175,103	180,186	185,497	190,983	196,664				
25	Supplies & Services	9,559	10,113	11,050	12,238	13,893	11,939	4,466	16,405	11,939	12,178	12,421	12,670	12,923	13,182	13,445	13,714	13,988	14,268				
26	Internal Service Fees	13,336	14,413	11,863	15,504	16,858	14,048	-	14,048	14,329	14,615	14,908	15,206	15,510	15,820	16,137	16,459	16,789	17,124				
27	Debt Service	3,445	3,572	3,283	2,857	2,015	2,931	-	2,931	2,794	2,794	2,794	2,794	2,794	2,794	2,794	2,794	2,794	2,795				
28	Capital Outlay/Projects	2,141	1,653	2,858	8,784	5,826	850	47	897	1,479	1,420	1,367	1,374	1,376	1,348	1,350	1,352	1,354	1,356				
29	Economic Development / Other Funds	-	350	350	3,550	350	350	-	350	350	350	350	350	350	350	350	350	350	350				
30	Insurance	2,338	2,889	2,907	2,950	3,139	3,902	-	3,902	3,981	4,060	4,141	4,224	4,309	4,395	4,483	4,572	4,664	4,757				
31	Additions/(Reductions)	6,023	3,977	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-				
32	Subtotal O&M	36,843	36,967	32,310	45,884	42,081	34,021	4,513	38,534	34,871	35,417	35,981	36,618	37,262	37,888	38,558	39,241	39,938	40,650				
33	Total Expense	151,011	156,798	154,914	176,608	176,224	169,567	4,513	174,080	183,757	190,082	195,998	202,257	207,934	212,991	218,744	224,739	230,921	237,314				
34																							
35	Chng in Res-Surplus/(Shortfall)	3,015	1,763	3,487	5,196	(5,697)	(3,252)	2,036	(1,216)	(7,460)	(7,928)	(7,559)	(8,441)	(9,010)	(9,865)	(15,053)	(17,592)	(18,930)	(18,417)				
36																							
37	Beginning Balance	31,684	30,829	29,679	32,385	36,877	30,848	-	30,848	29,632	22,172	14,244	6,684	(1,757)	(10,767)	(20,632)	(35,685)	(53,277)	(72,207)				
38	CAFR Adjustments	(3,870)	(2,913)	(781)	(704)	(332)																	
39	Ending Balance	30,829	29,679	32,385	36,877	30,848	27,596	2,036	29,632	22,172	14,244	6,684	(1,757)	(10,767)	(20,632)	(35,685)	(53,277)	(72,207)	(90,624)				
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41	* Includes CARES Act Funding of \$1.979 million, plus \$1.5 million from Alameda County for reimbursement of COVID-19 testing.																						
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52	Balance as % of Total Expense	20.4%	18.9%	20.9%	20.9%	17.5%	16.3%	45.1%	17.0%	12.1%	7.5%	3.4%	-0.9%	-5.2%	-9.7%	-16.3%	-23.7%	-31.3%	-38.2%				
53	Balance at 20% of Expenses	30,202	31,360	30,983	35,322	35,245	33,913	903	34,816	36,751	38,016	39,200	40,451	41,587	42,598	43,749	44,948	46,184	47,463				
54	Amt Above or (Below) 20%	627	(1,681)	1,402	1,555	(4,397)	(6,317)	1,133	(5,184)	(14,580)	(23,773)	(32,515)	(42,209)	(52,354)	(63,231)	(79,434)	(98,224)	(118,391)	(138,087)				