ATTACHMENT V

#	SUMMARY FORECAST ($ in Thousands)	Actual 2015-16	Actual 2016-17	Actual 2017-18	Actual 2018-19	Actual 2019-20	Adopted Budget 2020-21	Mid-Year Requests 2020-21	Mid-Year Proposed 2020-21	Projected 2021-22	Projected 2022-23	Projected 2023-24	Projected 2024-25	Projected 2025-26	Projected 2026-27	Projected 2027-28	Projected 2028-29	Projected 2030-31	Projected 2030-31
1	Property Tax	$44,159	$47,196	$51,236	$54,468	$58,432	$55,500	$1,500	$57,000	$58,809	$60,837	$63,326	$65,996	$68,438	$69,961	$71,529	$71,712	$72,336	$74,869
2	Sales Tax	33,059	34,839	33,389	$35,024	$39,680	33,000	2,000	35,000	37,568	39,454	41,249	42,394	43,468	44,471	43,482	45,272	47,140	49,089
3	UUT	22,041	20,754	17,488	16,935	16,066	18,135	(1,000)	17,135	17,542	17,959	18,385	18,753	19,128	19,510	19,657	20,124	20,602	21,091
4	Real Property Transfer Tax	7,849	8,350	9,168	12,256	12,150	13,500	1,000	14,500	15,008	15,533	16,076	16,398	16,726	17,060	16,549	17,128	17,727	18,348
5	Transient Occupancy Tax	2,591	2,560	2,808	2,823	2,187	1,800	(800)	1,000	1,319	1,365	1,413	1,441	1,470	1,499	1,454	1,505	1,558	1,612
6	Cannabis Revenue	-	-	-	-	3	100	400	500	800	864	933	1,008	1,088	1,175	1,269	1,371	1,481	1,599
7	Other Taxes/Franchises	14,915	14,337	14,531	14,750	15,863	15,561	-	15,561	15,905	16,257	16,618	16,917	17,222	17,533	17,604	17,996	18,398	18,809
8	Permits & Fees	12,218	14,917	8,486	10,298	7,643	8,805	-	8,805	9,093	9,392	9,700	9,918	10,142	10,371	10,255	10,590	10,937	11,295
9	Other Revenue*	13,136	11,754	17,336	17,893	14,539	15,947	3,449	19,396	16,273	16,505	16,737	16,980	17,220	17,508	17,846	18,190	18,541	18,900
10	Transfer In-Other Funds	3,845	3,855	3,960	17,357	3,964	3,967	-	3,967	3,979	3,990	4,001	4,012	4,023	4,035	4,047	3,259	3,271	3,285
11	Transfer In-Measure C	213	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
12	**Total Revenues**	**154,026**	**158,561**	**158,401**	**181,804**	**170,526**	**166,315**	**6,549**	**172,864**	**176,296**	**182,154**	**188,438**	**193,816**	**198,925**	**203,126**	**203,691**	**207,147**	**211,991**	**218,897**
13	Salaries/Wages	67,543	70,003	71,681	73,975	74,852	81,879	-	81,879	82,763	84,431	86,666	88,608	90,593	92,622	94,702	96,824	98,994	101,212
14	Overtime	8,592	9,254	10,370	9,574	9,767	3,320	-	3,320	3,415	3,498	3,577	3,657	3,740	3,824	3,911	3,999	4,089	4,181
15	Program Reduction						(1,822)	-	(1,822)										
16	Furlough / COLA Deferral						(1,607)	-	(1,607)										
17	Retirement	20,675	23,021	23,366	26,951	30,183	34,536	-	34,536	37,534	40,504	42,283	44,640	46,295	47,210	48,650	50,303	51,980	53,680
18	Health/Other Benefits	12,196	12,437	12,341	12,222	12,340	15,194	-	15,194	15,982	16,829	17,736	18,687	19,693	20,757	21,883	23,073	24,332	25,664
19	Retiree Medical (Pay-Go)	2,810	2,847	2,794	3,020	3,107	3,057	-	3,057	3,164	3,248	3,372	3,483	3,598	3,728	3,864	3,940	4,050	4,180
20	Retiree Medical (UAL)	1,070	-	1,000	2,000	2,135	1,000		1,000	4,388	4,504	4,676	4,830	4,990	5,170	5,358	5,463	5,616	5,797
21	Workers Comp	5,732	6,284	6,207	6,786	6,791	8,143	-	8,143	8,231	8,397	8,619	8,812	9,009	9,211	9,418	9,629	9,845	10,066
22	Interdept Charges	(4,450)	(4,015)	(5,155)	(3,803)	(5,031)	(4,361)	-	(4,361)	(4,485)	(4,594)	(4,698)	(4,804)	(4,912)	(5,023)	(5,136)	(5,252)	(5,371)	(5,492)
23	Vacancy Savings	-	-	-	-	-	(3,794)	-	(3,794)	(2,105)	(2,153)	(2,215)	(2,273)	(2,334)	(2,397)	(2,463)	(2,482)	(2,552)	(2,625)
24	Subtotal Personnel	114,168	119,831	122,604	130,724	134,143	135,546	-	135,546	148,886	154,665	160,016	165,640	170,673	175,103	180,186	185,497	190,983	196,664
25	Supplies & Services	9,559	10,113	11,050	12,238	13,893	11,939	4,466	16,405	11,939	12,178	12,421	12,670	12,923	13,182	13,445	13,714	13,988	14,268
26	Internal Service Fees	13,336	14,413	11,863	15,504	16,858	14,048	-	14,048	14,329	14,615	14,908	15,206	15,510	15,820	16,137	16,459	16,789	17,124
27	Debt Service	3,445	3,572	3,283	2,857	2,015	2,931	-	2,931	2,794	2,794	2,794	2,794	2,794	2,794	2,794	2,794	2,794	2,795
28	Capital Outlay/Projects	2,141	1,653	2,858	8,784	5,826	850	47	897	1,479	1,420	1,367	1,374	1,376	1,348	1,350	1,352	1,354	1,356
29	Economic Development / Other Funds	-	350	350	3,550	350	350	-	350	350	350	350	350	350	350	350	350	350	350
30	Insurance	2,338	2,889	2,907	2,950	3,139	3,902	-	3,902	3,981	4,060	4,141	4,224	4,309	4,395	4,483	4,572	4,664	4,757
31	Additions/(Reductions)	6,023	3,977	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
32	Subtotal O&M	36,843	36,967	32,310	45,884	42,081	34,021	4,513	38,534	34,871	35,417	35,981	36,618	37,262	37,888	38,558	39,241	39,938	40,650
33	**Total Expense**	**151,011**	**156,798**	**154,914**	**176,608**	**176,224**	**169,567**	**4,513**	**174,080**	**183,757**	**190,082**	**195,998**	**202,257**	**207,934**	**212,991**	**218,744**	**224,739**	**230,921**	**237,314**
34																			
35	**Chng in Res-Surplus/(Shortfall)**	**3,015**	**1,763**	**3,487**	**5,196**	**(5,697)**	**(3,252)**	**2,036**	**(1,216)**	**(7,460)**	**(7,928)**	**(7,559)**	**(8,441)**	**(9,010)**	**(9,865)**	**(15,053)**	**(17,592)**	**(18,930)**	**(18,417)**
36																			
37	Beginning Balance	31,684	30,829	29,679	32,385	36,877	30,848	-	30,848	29,632	22,172	14,244	6,684	(1,757)	(10,767)	(20,632)	(35,685)	(53,277)	(72,207)
38	CAFR Adjustments	(3,870)	(2,913)	(781)	(704)	(332)													
39	**Ending Balance**	**30,829**	**29,679**	**32,385**	**36,877**	**30,848**	**27,596**	**2,036**	**29,632**	**22,172**	**14,244**	**6,684**	**(1,757)**	**(10,767)**	**(20,632)**	**(35,685)**	**(53,277)**	**(72,207)**	**(90,624)**
40																			
41	* Includes CARES Act Funding of $1.979 million, plus $1.5 million from Alameda County for reimbursement of COVID-19 testing.																		
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52	Balance as % of Total Expense	20.4%	18.9%	20.9%	20.9%	17.5%	16.3%	45.1%	17.0%	12.1%	7.5%	3.4%	-0.9%	-5.2%	-9.7%	-16.3%	-23.7%	-31.3%	-38.2%
53	**Balance at 20% of Expenses**	**30,202**	**31,360**	**30,983**	**35,322**	**35,245**	**33,913**	**903**	**34,816**	**36,751**	**38,016**	**39,200**	**40,451**	**41,587**	**42,598**	**43,749**	**44,948**	**46,184**	**47,463**
54	**Amt Above or (Below) 20%**	**627**	**(1,681)**	**1,402**	**1,555**	**(4,397)**	**(6,317)**	**1,133**	**(5,184)**	**(14,580)**	**(23,773)**	**(32,515)**	**(42,209)**	**(52,354)**	**(63,231)**	**(79,434)**	**(98,224)**	**(118,391)**	**(138,087)**